

Share Water, Create Happiness

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INTRODUCTION

Pureit is currently struggling to gain traction in the Pakistani market. Upon analysis, there are two glaring problems that need to be addressed:

1) The lack of incentives for customers to shift from the status quo of using traditional methods like boiling water to buying a water purifier.

2) Trusting Pureit as a viable solution for obtaining clean drinking water.

Current Status of Pureit in the Consumer Market:

Unilever's current modus operandi marketing and selling Pureit is not effective. Pureit Water Experts(PWEs) merely list the potential advantages of Pureit. There is a need for establishing a personalized connection with the target market, since a structural shift of opinion about the workability and advantages of a water purification system needs to be established.

Benchmarking Pureit's Current Implementation in Pakistan with India

In India, Unilever digitized the distribution networks of Pureit via a well maintained online delivery and service portal. The adaption of the product was community driven. Endorsements from the health authorities eased Pureit's acceptance amongst the consumers.

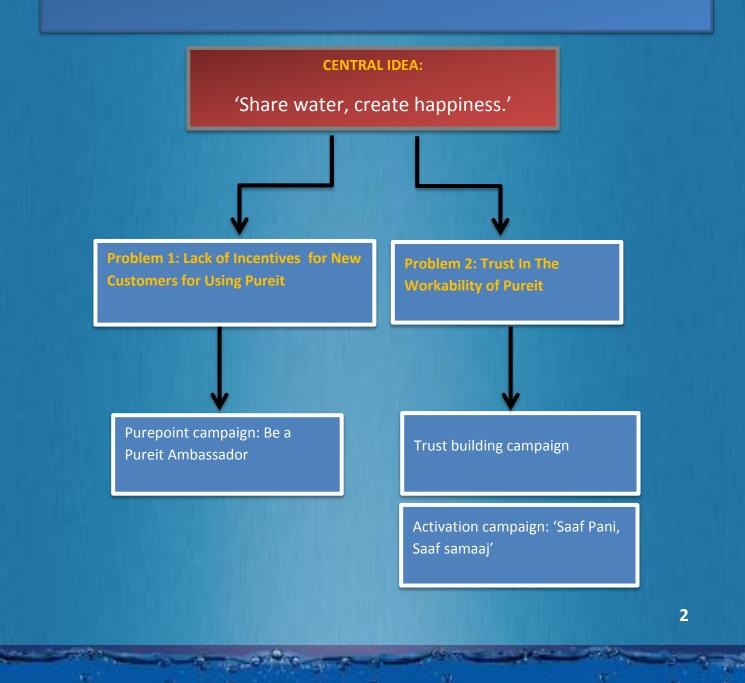
In comparison, interaction between the product and the customer is missing in Pakistan. The Pureit website is outdated and low in User Experience (UX), while the customer service leaves much to be desired. We feel that Unilever Pakistan needs to get directly involved with its target audience and make the buying process highly personalized, since the usage of Pureit requires the customers to be strongly convinced about the product's utility.



CENTRAL IDEA

BASIC INSIGHT:

The community in the target group(TG) is the main catalyst for our marketing campaign. We need a more intrinsic, personalized interaction with our TG, hence we need to use internal stakeholders i.e. the Pureit ambassadors and Pureit agents selected from the community, along with endorsements from doctors and health officials.





PUREPOINTS CAMPAIGN: SPREADING PUREIT THROUGH AMBASSADORS

What are Purepoints?

We believe that Pureit customers need to feel that they are valued for their choice. They need to have something "extra" to enhance the appeal for the product. 'Purepoints' are points that are gained either through continued usage of Pureit or by referring people to buy Pureit kits . Purepoints can be used to buy other Unilever products such as Dove, Lifebuoy, Knorr, Surf Excel etc.

The Purepoint System:

500 points for buying a Pureit kit

500 points for every filter purchase

1000 points for referrals (only Ambassadors* can refer)

*Threshold value for becoming an Ambassador: 2000 points

What can you do with Purepoints?

Purepoints can be used to purchase Unilever products at leading supermarkets* in Lahore and Karachi. The purepoint-Rs. conversion is direct, meaning that you can directly cash out any products that you buy!

*(Metro,Chase Up,HyperStar)

Who are Pureit Ambassadors?

Pureit Ambassadors are our key activators. Initially, customers need to have continuous usage to gain 'Purepoints' and reach the threshold level of points (2000 points) to gain the status of Pureit ambassador. The threshold is important to encourage only well thought out referrals (and negate possible hacks). Ambassadors can refer other people to Pureit for a discounted price of 20%.

Why become a Pureit Ambassador?

- Referrals to friends, relatives etc. at a 20% discount.
- Personal Ambassador cards with Customer ID for using Purepoints to buy Unilever products.
- Bigger range of Unilever products to purchase from Purepoints.

How do referrals work?

An existing Pureit ambassador can refer a potential customer to Pureit at a discount of 20%. The potential customer needs the Customer ID of a known Pureit ambassador and card copy.



PUREPOINTS CAMPAIGN: HOW IT WORKS

Key Enablers:

- A centralized customer database with records regarding purchases and Purepoints.
- An online portal for customers to order kits and filters, send in queries and check their Purepoint status.
- Network of Pureit agents* (Refer to Distribution Strategy)

Key details for the database:

- **Customer CNIC**
- Device ID linked to customer
- Purepoints status and history

What about referrals?

Referred customers have to go directly through Unilever's delivery system. The Pureit agent will note which Ambassador referred and credit his points.

How will Purepoints be credited?

Customer makes order for Pureit kit or filter directly through Unilever.

Customer buys kit from dealer



Pureit agent

nearest Pureit

agent

customer database

Pureit agent sets up device and makes the receipt for Purepoints

Agent goes back

and updates

Customer checks his status online, or on the helpline. Also holds onto receipts.

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How will Purepoints be debited?

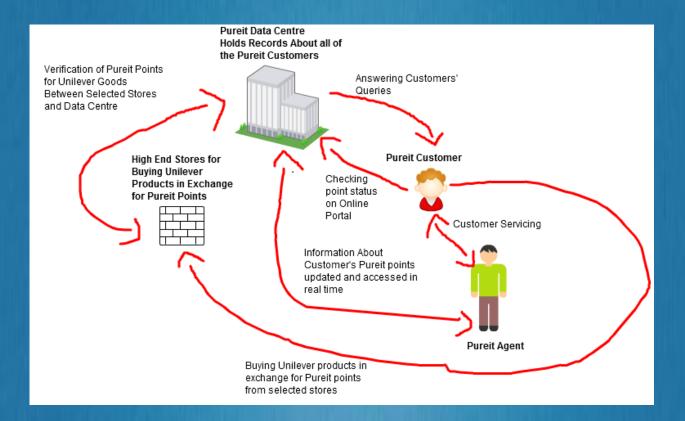
Customers visit major supermarket in their city

Customers will shop for Unilever products in different categories Normal customers will use their **Purepoint receipts** while ambassadors will use their swipe cards

New balance is automatically updated since database is shared



HOW DOES THE CENTRALIZED DATABASE WORK?



SAMPLE AMBASSADOR CARD







TRUST BUILDING CAMPAIGN:

The purpose of this tier is to convince the customers that the Pureit kits actually works.

The reason for establishing this trust is that our target market has been using the traditional methods of obtaining clean water since generations(namely boiling water), due to which their perceptions about the functionality of our water kits is skewed.

The following steps can be taken for this trust building campaign

1) Getting endorsements from medical practitioners in the community's hospitals and clinics. These endorsements need to be displayed on the Pureit promotional flyers, posters and advertisements printed in the advertisement-only magazines that are distributed free of cost in the majority of the households in Karachi and Lahore, e.g. HomeExpress in Karachi.

2) Bringing the provincial health departments of Sindh and Punjab on board. Endorsements from these departments regarding clean drinking water, and their implicit endorsement of the effectiveness of Pureit would be advertised on the all of the promotional material of the campaign.

In India, the government was bought on board for endorsing Pureit, and it was a successful strategy to create trust about

the product.





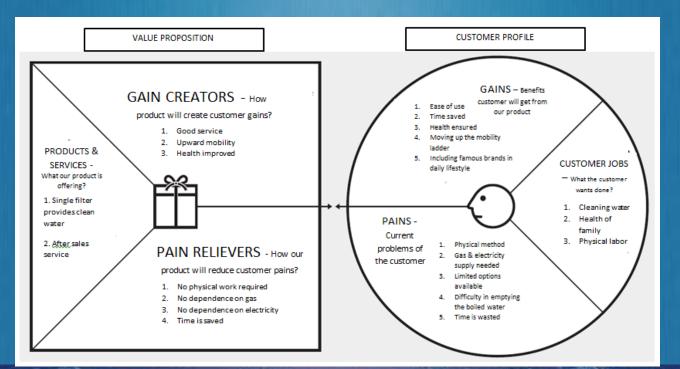
TARGET CONSUMER ANALYSIS

PERSONA NAME: Nilofac Khan/ Ali cafiq khan AUDIENCE SEGMENT:	 WHO AM I? LSM 5-7 Smart Economizer House wife Male head of the family Average income of Rupees 13,000 Looking for a 'smart' water solution with benefits 	3 REASONS FOR ME TO ENGAGE WITH PUREIT 1. Brand name 2. Reduces the problem of boiling water 3. Provides pure drinking water - healthy for the entire family		WITH PUREIT 1. Lack of money a product 2. Reluctance in ad and concerns tha works 3. Social in accepta	apting new technology at only boiled water nce/ concern regarding o will I tell my friends?"
MY INTERESTS - Cooking - TV Shows - Better lifestyle - Higher pay	MY PERSONALITY - Strong - running household effectively - An upcoming individual who is in the early stages of his career and understands the importance of health for his entire family	MY SKILLS Multitasking Economically and financially shrewd Ability to communicate and describe relevant problems effectively 	mol - Asp out - Hes futu	ving up the bility ladder biring to come better althy and safe are for children ting value for	MY SOCIAL ENVIRONMENT - Mid urban locales in Karachi and Lahore - Two to three kids - Social interaction with relatives and families - Community driven initiatives

Basic Consumer need: A cheap, hassle-free and time-saving method of obtaining healthy water.

OUR VALUE PROPOSITION

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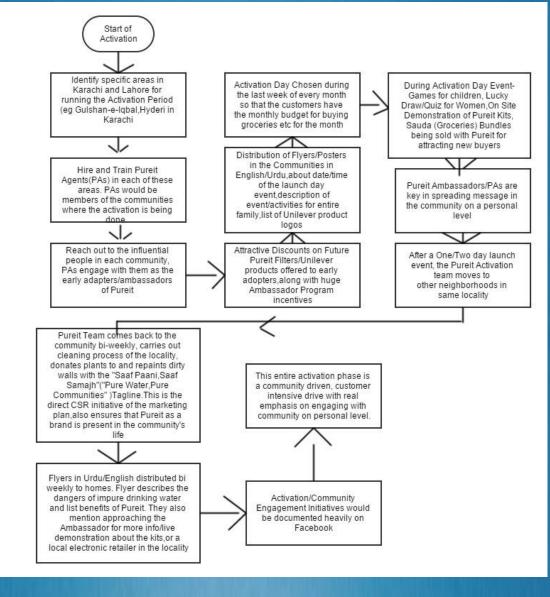






Promotional campaign: 'Pure water, pure communities'/ 'Saaf Pani, Saaf Samaaj'

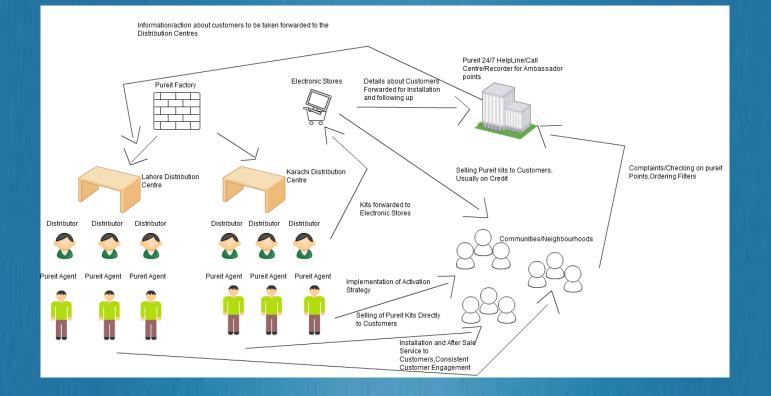
Insight: We want to link Pureit to not just pure water, but with 'pure communities'. The idea is to interact with communities in person, use our PAs to help us promote Pureit in certain locales, and to drive CSR efforts in these places.







DISTRIBUTION STRATEGY



Who are Pureit Agents?

Pureit Agents are employees of Unilever, but more importantly are people from the community that they cater to. They know how their locales work, and are in a better position to help out Pureit customers in a specific area. They act as a link between the customers and distributors.



COMPETITOR ANALYSIS

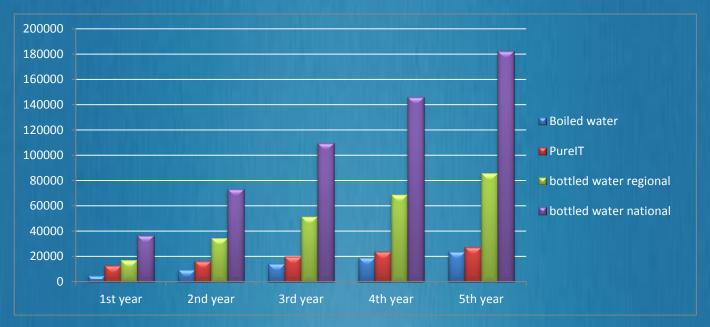


Figure 1: Cost comparison over a time spread

Key data:

Average LSM 5-7 household: 5 members

Average daily intake of member: 2 litres

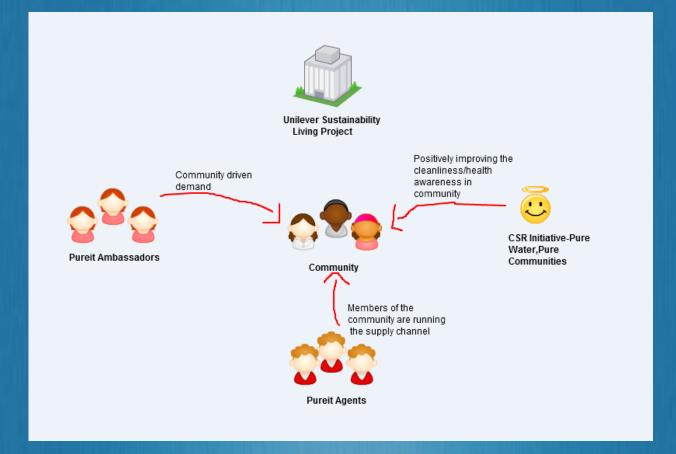
Average annual consumption: 2x5x365=3650 litres

How are we different?

Our prime competition is boiled water. Our central idea will aim to attach enough value to our product that it becomes a lucrative option for potential customers. The benefits derived from the Pureit ambassador campaign are enough to push our Smart Economizers to switch.



THE SUSTAINABILITY LINK



The demand for Pureit is driven from the Pureit Ambassadors, while the supply channels also hire people from the local communities. Finally, the "Pure Water, Pure Communities" CSR campaign ensures that sustainability is at the heart of our marketing plan.

Scalability of the Marketing Plan

The marketing plan is scalable since it relies on empowering the local communities for execution of the operations of the campaign. By aligning these multiple localized executions with the central distribution centres operated by Unilever, the plan can be scaled across different cities of Pakistan.



Customer

Segments

Economizers

Housewives

economic

ladder

Aspirations for

moving up the

Smart

STRATEGIC MANAGEMENT OF MARKETING PLAN

Key Partners

Pureit Agents from the local communities
Pureit Ambassadors
Distribution network of electronic goods sellers
High end department stores(Macro,Hyperstar,Ch ase Up) for exchange of Ambassador points for Unilever Products Key Activities •Activation of Pureit Marketing Campaign •Execution of the Ambassador Program •Trust building and engaging with the customers •Launching "Pure

Water, Pure Communities" CSR

Key Resources

- Pureit Ambassadors
 Pureit Agents
 Decentralized and mobile distribution channels
- Database/Online
 Portal for Ambassador
 Points Tracking
 •Synergy with Other
 Unilever Products

Value Proposition

No physical hassle of boiling water required
No dependence on Gas or electricity
Time of the housewife is saved
Guarantee of obtaining clean drinking water
Image of moving up the economic/social ladder by becoming Pureit customers

Customer Relationships

•Personal assistance in installation of Pureit kits

•Benefits of being Loyal customers, referential(via the ambassador program)

Channels

 Purchases-Electronic Stores, Pureit Agents operating in specified regions in Karachi and Lahore
 After sale services

- -Pureit Agents
- Installation-Pureit
- agents

Revenue

•Selling of Pureit Kits

•Selling of Pureit Water Purification Filters

- Indirect revenue stream from Selling of other Unilever Products-
- achieved by incorporated promotional schemes of other products

Cost Structure

•Hiring and training of Pureit agents

- •Cost of the activation phase
- · Cost of the decentralized Pureit distribution/after sales service
- Cost of establishing online database for Ambassador Points



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